



HEALTH AND WELLBEING BOARD: 4th DECEMBER 2025
REPORT OF LEICESTER, LEICESTERSHIRE AND RUTLAND
INTEGRATED CARE BOARD
NEIGHBOURHOOD WORKING UPDATE
(Implementer site progress)

Purpose of report

1. The purpose of this report is to provide an update on the Neighbourhood actions taking place across Leicestershire, Northampton and Rutland (LNR) and to share the Leicestershire respiratory Story, and the work of the National Neighbourhood Health Implementation Programme (NNHIP).

Recommendation

2. The Board is recommended to support the work of the implementer neighbourhood site and recognise the commitment to roll this out across the whole County.

Policy Framework and Previous Decision

3. In 2025 NHS England published Neighbourhood Health Guidelines regarding the need to move to a neighbourhood health service that will deliver more care at home or closer to home, improve people's access, experience and outcomes, and ensure the sustainability of health and social care delivery.
4. The "Fit for the Future: 10-Year Health Plan for England", published in July 2025, is a comprehensive government strategy aimed at transforming the NHS. It focuses on shifting the NHS from hospital-centric care to community-based care, embracing digital technologies, and prioritizing preventative healthcare.
5. In July 2025 NHS England invited Integrated Care Boards to take part in the National Neighbourhood Health Implementation Programme (NNHIP). The NNHIP seeks to build on success to date and the new approaches set out in the 10 Year Health Plan – taking a test, learn and grow approach – to transform the health and care of neighbourhoods. The aim of this new national programme is to accelerate the work already being carried out or being

planned, by learning together, sharing solutions, tackling challenges and delivering improvement, adapting those solutions to circumstances. It will be working at scale both within Place and alongside Places across the country simultaneously, accelerating the learning.

Background

6. The concept of neighbourhood working is not new, and NHS and partners in Leicestershire have done this in part for some time. The current strengthened approach links to the NHS 10-year plan and the need to consistently do different to support patients in the highest need groups, along with a focus on prevention.
7. In 2025 NHS England launched an implementer site programme to support early impact schemes. LLR submitted an application for the whole of the County area but whilst NHS England supported the application, they felt the County as a whole was too large as a footprint. Therefore, it was later agreed with NHS England that for the national work we would focus on West Leicestershire. The learning and resources from the West Leicestershire implementer programme will be shared with East Leicestershire, Rutland, Leicester City and Northamptonshire, in real time, to support the same progress in developing the neighbourhood model of care being made in these areas.
8. West Leicestershire was one of 43 places chosen from a total of 141 applications. The West Leicestershire footprint includes Hinckley and Bosworth, North West Leicestershire and Charnwood.
9. The programme will bring NHS care closer to home and provide better support for people with complex health conditions, keeping them well and avoiding unnecessary hospital attendances and admissions.
10. This will be achieved with a focus on local engagement and involvement, with health care and support organisations working collaboratively to shape the future of community-based care.

Respiratory illness

11. The appendix to this report provides a short story of why we have focused on respiratory illness for the West Leicestershire implementer programme, the impact respiratory illness has on the system and on individuals and how partners are going to work together to improve outcomes. This story/narrative will evolve as our planning continues. We expect to update it with our progress every 4-6 weeks. We recognise that there are Adult Social Care outcomes related to intermediate care, reduced requirement for discharge reablement, reduced admission to permanent residential care, and we aim to also measure these outcomes within this programme along with wider provider impacts,

including contact with district council services such as housing and voluntary sector organisations contacts.

Consultation/Patient and Public Involvement

12. Voluntary Action Leicestershire and Healthwatch are involved in the County neighbourhood group and are supporting the wider neighbourhood board in developing a patient involvement working group.

Resource Implications

13. There is no funding attached to this programme of work. Resource redistribution as schemes demonstrate impact will be key to expanding neighbourhood work.

Background papers

[Fit for the future: 10 Year Health Plan for England - executive summary](#)

[NHS England » Neighbourhood health guidelines 2025/26](#)

Report to Health and Wellbeing Board 29 May 2025:

<https://democracy.leics.gov.uk/documents/s189876/HWB%20Report%20-%20Neighbourhood%20model%20of%20care.pdf>

Circulation under the Local Issues Alert Procedure

14. Implementer reporting relates to West Leicestershire therefore members that represent divisions in that area will need to be made aware of this report.

Appendices

Appendix – Respiratory work

Officer to contact

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Relevant Impact Assessments

Equality Implications

15. No Equality Impact Assessment (EIA) is required at this time.

Human Rights Implications

16. There are no human rights implications arising from the recommendations in this report